

Free and open to the public.
Please register here.



## Good Corporate Governance and Global Leadership

December 9, 2025
Tuesday | 17:00-18:40
Building 19, Room 710, Waseda University

## **JENIFER ROGERS**

General Counsel International, Asurion Japan Holdings GK, Tokyo External Director, Sumitomo Mitsui Financial Group, Ltd. External Director, Kawasaki Heavy Industries, Ltd.

The Japanese stock market Nikkei index has reached record highs recently, in line with the recent highs of the US and strong results of the Hong Kong stock market. Overall market sentiment remains positive despite increased geopolitical risks. In Japan this performance level is felt to be in part due to the contribution of improved Corporate Governance which has also increased expectations for future economic growth. I will look at the contribution of corporate governance reforms in Japan to that growth, as well as the challenges that remain for future economic and corporate growth, including some comparison with the US and Hong Kong/China. I will also discuss the need for global leadership skills as part of a growth driver for not only Japanese companies but as necessary for global companies with significant presence overseas. I will draw on my personal experience as a non-executive board director for Japanese companies and in-house counsel who has worked in six countries, to talk about the importance of global leadership in a cross-cultural environment and the related importance of international study and exposure to different cultures. How having skills to work with and develop relationships with people from different cultures are critical for all who aspire to lead.

Waseda Institute of Asia-Pacific Studies Colloquium Series

Series on Global Capital Market and Economic Development in Asia

Moderator: Professor Tomoo Kikuchi, GSAPS, Waseda University